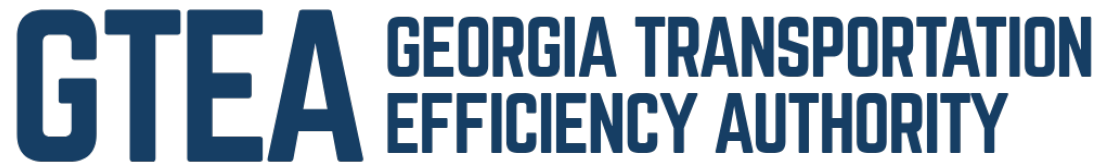


Administrative Committee

Proposed Agenda

Wednesday, August 19, 2026

- I. Call to Order
- II. Approval of the Agenda for August 19, 2026
- III. Xpress Technology Federal Transit Administration (FTA) Grant Submission - **Action Item**
- IV. General Planning Contract Not to Exceed Limit Increase for Innovative Finance and Asset Concession (IFAC) Award - **Action Item**



Xpress Technology Federal Transit Administration (FTA) Grant Submission

Austin Dyer

Grant Administrator

August 19, 2026

Xpress Technology Federal Transit Administration (FTA) Grant Submission

Background

- 1) Most of the 107 buses in the Xpress fleet are equipped with technology systems that were installed in 2016–2017 and have exceeded their useful life
- 2) ARC allocated \$5.86M in Surface Transportation Block Grant funds to the ATL for Xpress during the TIP process starting in 2023-2025
- 3) In June, the Board approved the FY 2027 capital budget which included Xpress technology replacements and the transfer of unspent “GO! Transit” bond funds that were originally appropriated in 2015

Change

- 1) Aging technology systems reducing reliability and performance
- 2) Matching funds had not previously been identified for these Federal funds that enable the necessary technology replacements

Recommendation

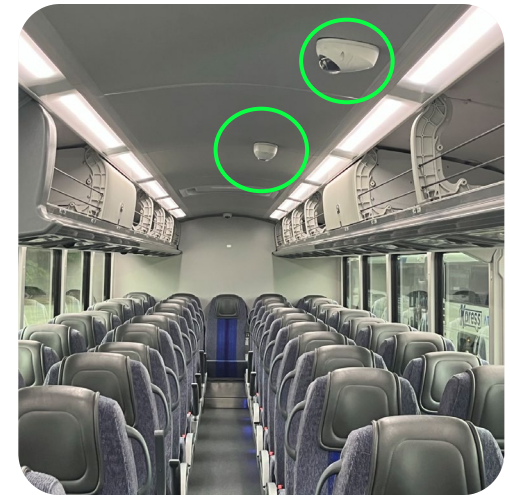
- ✓ Recommend Board action to authorize execution of the grant agreement with the FTA for obligation of the Federal funds

Xpress Technology Project Timeline

Timeframe	Milestone	Status
Fall 2025	Determination of Xpress technology replacements	✓
June 2026	GTEA Board approved the transfer of unspent “GO! Transit” bonds from SRTA	✓
	GTEA Board approved contract with Avail Technologies for Computer-Aided Dispatch and Automatic Vehicle Location (CAD/AVL) replacement	✓
Aug 2026	GTEA Board consideration of \$5.86M FTA grant leveraging “GO! Transit” bond match of \$1.47M	

Xpress Technology Investment Overview

- Computer-Aided Dispatch and Automatic Vehicle Location (CAD/AVL) enables real-time bus location tracking for customers and Xpress dispatch
- Fully integrated platform boosts reliability and decision-making
- In June, GTEA Board approved Avail Technologies' contract for installation of new CAD/AVL system



- Each bus's camera system monitors the vehicle for safety and security
- High-quality video for improves incident review and remote monitoring capabilities
- Estimated cost to replace \$2.4M



Administrative Committee Action:

Resolution to approve the Xpress Technology Investment grant with the Federal Transit Administration (FTA)

Total of \$5,861,216



General Planning Contract Not to Exceed Limit Increase for Innovative Finance and Asset Concession (IFAC) Award

Jonathan Ravenelle

Chief of Transportation Analysis, Finance & Program Implementation

August 19, 2026

General Planning Contract Not to Exceed Limit Increase for Innovative Finance and Asset Concession (IFAC) Award

Background

- 1) During the Redefine the Ride (RtR) effort, underutilized park & ride lot assets were identified
- 2) In 2025, ATL partnered with a team of firms led by Modern Mobility Partners (MMP) and including Jones Lang Lasalle (JLL), and InfraStrategies (IS), to apply for the United States Department of Transportation (USDOT) grant for \$1M in funding to evaluate revenue generating opportunities at state-owned park & ride lots – GTEA was recently notified our application was approved
- 3) In February 2026, the ATL Board approved five General Planning Contract (GPC) awards that included the MMP team (which included JLL and IS)
- 4) At the time of adoption, staff had identified planned and potential task orders for up to \$2.5M for each contract

Change

- 1) The IFAC partnership team is ready to execute the grant, however, the contract limit for the MMP contract has reached its funding limit
- 2) GTEA Board has not yet been briefed

Recommendation

- ✓ Recommend Board action to increase the MMP contract not to exceed limit by \$1M to \$3.5M to complete the Xpress Park & Ride Asset Revenue Maximization Analysis with consulting partners to develop a strategy for underutilized park & ride assets
- ✓ Identify market-driven opportunities to maximize revenue from underutilized park & ride assets and generate additional funding to support Xpress operations
- ✓ Staff are seeking Board input on the IFAC work
- ✓ If approved, project would begin Oct. 1st and last approximately 18 months

Xpress Park & Ride Lot Revenue Opportunities

Xpress averaged 3K daily boardings and 49% systemwide utilization in FY26. Despite significant improvement in the system's service, park & ride lot assets remain underutilized and provide opportunities to generate revenue



12

State-Owned
Park & Ride Lots



~24

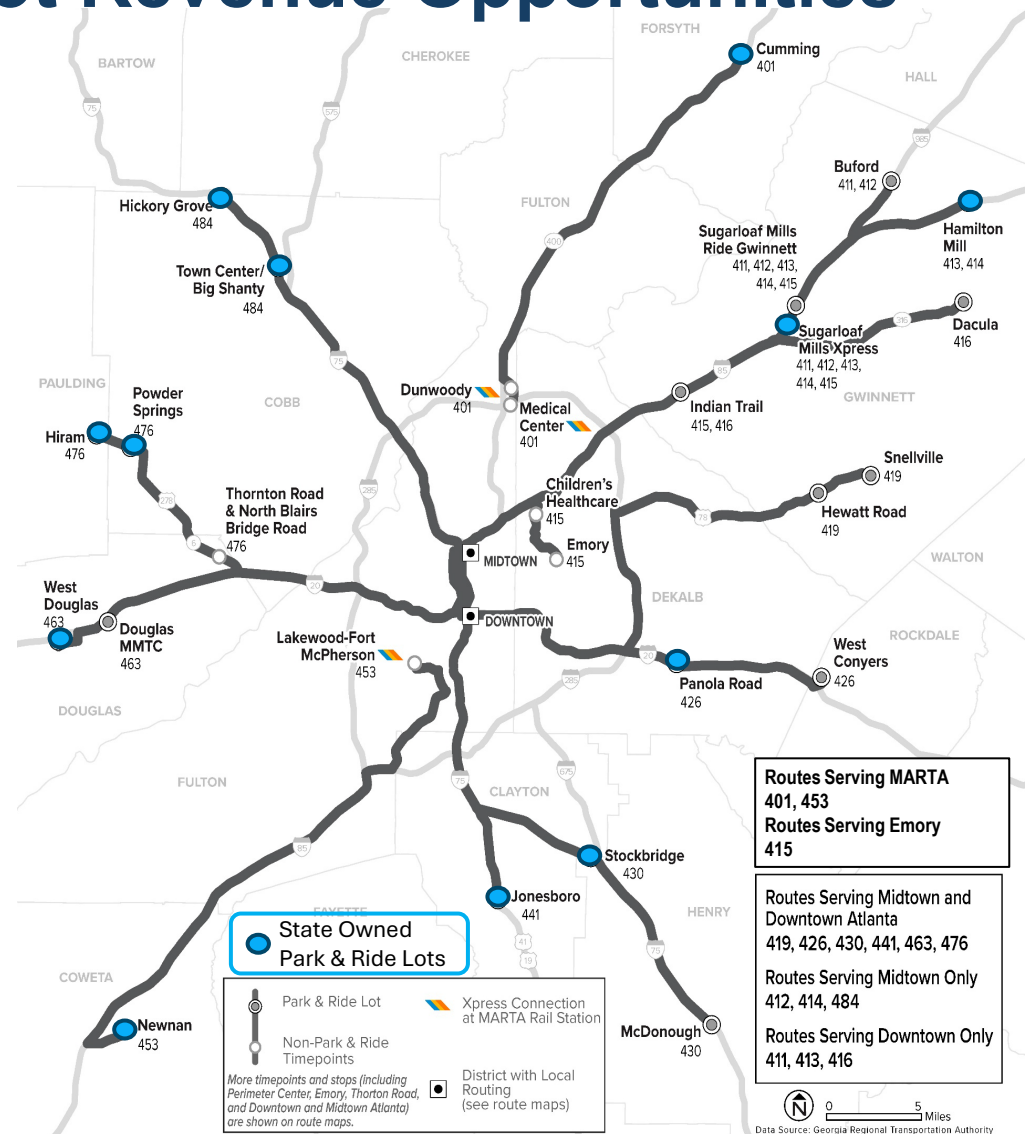
Total Acreage of
State-Owned
P&R Lots

*Leaving opportunity for
improved utilization of. . .*



~21

Acres
of underutilized
real estate



*12 routes connect to MARTA stations in Downtown/Midtown, 2 routes connect at other stations. Xpress routes may serve multiple park-and-ride lots.

Innovative Finance and Asset Concession (IFAC) Program Background

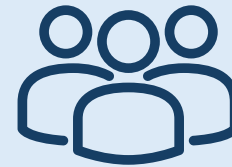
- ✓ IFAC program created by the 2021 Bipartisan Infrastructure Law
- ✓ For evaluation of revenue generating opportunities and potential public-private partnerships

2025 IFAC Grant Program

107
applications
submitted
nationwide



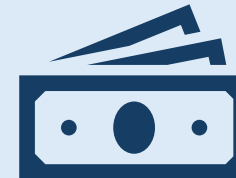
45 recipients
selected for
funding



2 awards in
the State of
Georgia



\$1M awarded to
GTEA with 100%
federal share



GTEA's IFAC Award – Park & Ride Asset Revenue Maximization Analysis

\$1M in 100% federal funds for contract support and staff time to develop a business plan around the 12 park & ride revenue opportunities:

Will evaluate...



**Market Demand &
Highest-and-Best Use**



**Commercial Uses &
Tenant Opportunities**



**Real Estate &
Development Feasibility**



**Revenue Potential &
Deal Economics**

Will develop...



**Site-Specific
Development Concepts**



**Financial Models &
Business Cases**



**Revenue & Partnership
Structures**



**Prioritized Implementation
Strategy**

Examples of Commercial Real Estate Approaches, Perspectives, and Deliverables in GTEA IFAC Work

**Economic
Trends**

**Cash
Flow**

**Tenant
Mix**

**Site Level
Pro Formas**

**Portfolio
Roadmap**

**Risk Adjusted
Returns**

**Development
Intensity**

**Phased
Activation**

**Site
Programming**



Administrative Committee Action:

Resolution to approve the contract usage limit increase for Modern Mobility Partners to support the Park & Ride Asset Revenue Maximization Analysis

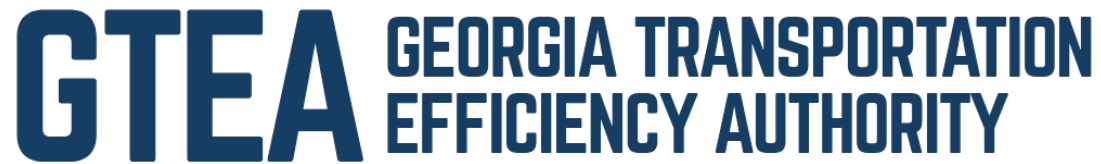
Total of \$3,500,000

Transit Operations Committee

Proposed Agenda

Wednesday, August 19, 2026

- I. Call to Order
- II. Approval of the Agenda for August 19, 2026
- III. Xpress Redefine the Ride (RtR) Year in Review



Xpress Redefine the Ride (RtR) Year in Review

Jonathan Ravenelle

Chief of Transportation Analysis, Finance &
Program Implementation

August 19, 2026

Xpress Redefine the Ride (RtR) Year in Review

Background

- 1) Xpress has historically experienced high ridership and customer satisfaction pre-pandemic
- 2) In June 2025, ATL implemented RtR on a “preliminary” basis, in response to low ridership as well as a reduction in State funds in FY 2025 and expiration of Federal CARES Act funding
- 3) Post-RtR Xpress customer satisfaction has fallen but remains high based on 2025 customer survey

Change

- 1) Update newly-formed GTEA Board of ongoing Xpress initiatives, performance, and customer satisfaction
- 2) GTEA Board will act in October to make permanent the 2025 “preliminary” Xpress service changes

Recommendation

- ✓ Board action on “preliminary” service adjustments to adopt as permanent baseline Xpress service level moving forward
- ✓ Continued service monitoring, ensuring Xpress continues to outperform industry-average utilization

Post-Pandemic Response and Georgia State Appropriations Act (FY 2025)



**\$4M reduction in
State Appropriations
for Xpress Service**



**Directed development
of operational plan
commensurate with
passenger demand**



**Coordinate with
local transit
providers to
streamline operations**

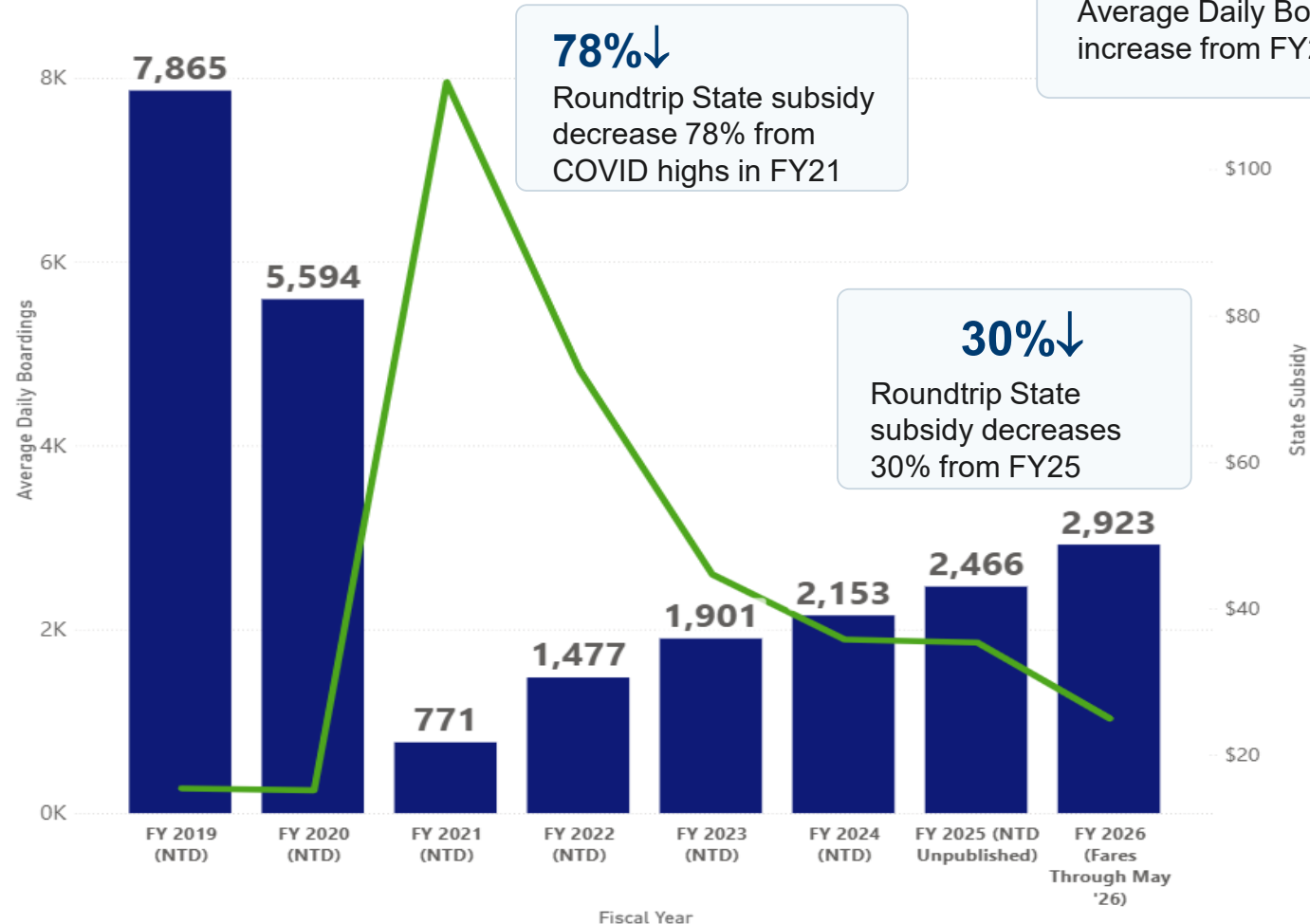
Xpress Round Trip State Subsidy Continues to Improve (FY 2019 – FY 2026)*

Average Daily Boardings and State Subsidy by Fiscal Year

*All dollars are in 2026 dollars

● Average Daily Boardings

● State Subsidy



RtR+ System Changes and Results

Pre-RtR (FY25) & FY26 & Percent Change

Total Regional Commuter Bus*			
Trips	299	123	-59%
Daily Boardings	3,330	2,915	-12%
Utilization	25%	49%	+97%

I-75 N/I-575*			
Trips	49	13	-73%
Daily Boardings	282	281	0%
Utilization	12%	43%	258%

I-20 W/SR 6			
Trips	22	12	-45%
Daily Boardings	333	305	-8%
Utilization	30%	53%	74%

I-85 S			
Trips	8	6	-25%
Daily Boardings	87	47	-46%
Utilization	22%	16%	-27%

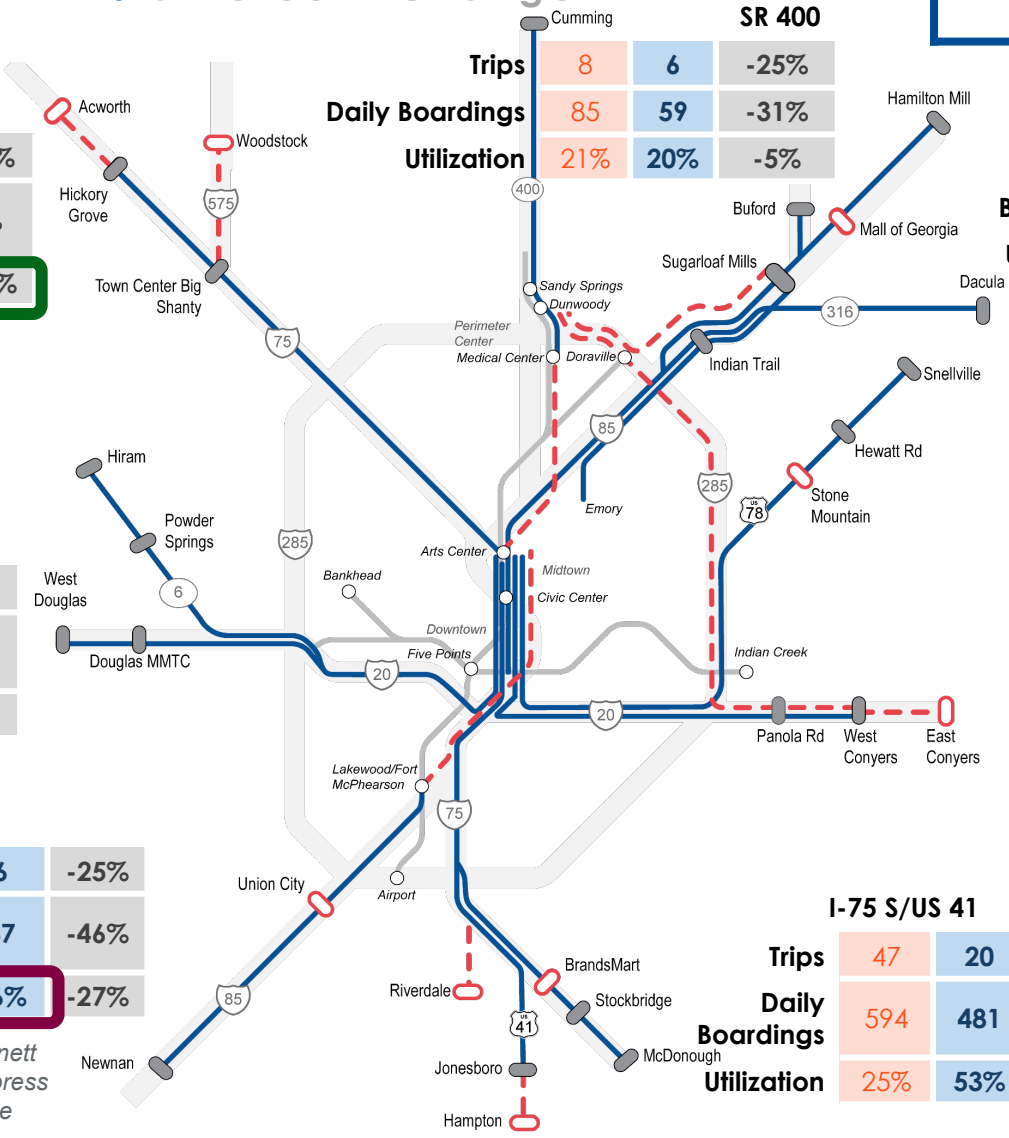
SR 400			
Trips	8	6	-25%
Daily Boardings	85	59	-31%
Utilization	21%	20%	-5%

I-85 N*			
Trips	116	46	-61%
Daily Boardings	1,324	1,217	-8%
Utilization	27%	54%	100%

US 78			
Trips	14	8	-43%
Daily Boardings	204	189	-7%
Utilization	29%	48%	66%

I-20 E			
Trips	35	12	-68%
Daily Boardings	423	337	-20%
Utilization	24%	59%	146%

I-75 S/US 41			
Trips	47	20	-62%
Daily Boardings	594	481	-19%
Utilization	25%	53%	110%



* FY 2025 values include Ride Gwinnett and CobbLinc Service. Additional Xpress service funded by CobbLinc and Ride Gwinnett after the RtR.

N

Park and Ride (P&R)

P&R Closed

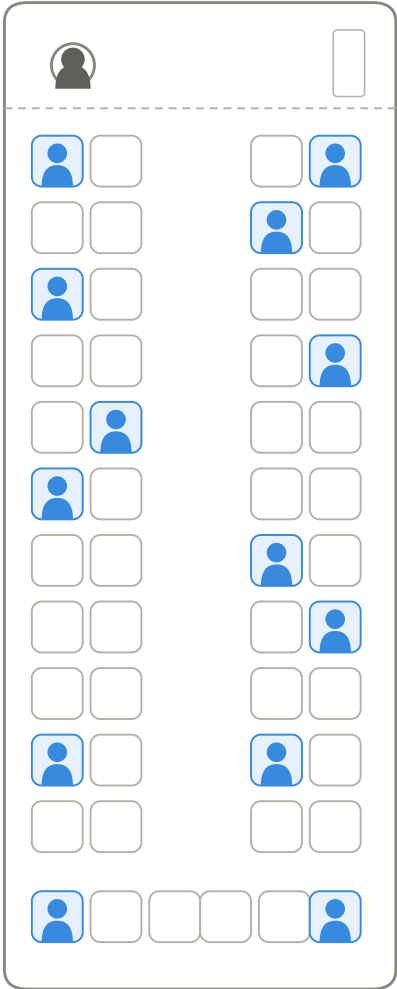
Xpress Routes

Discontinued Service

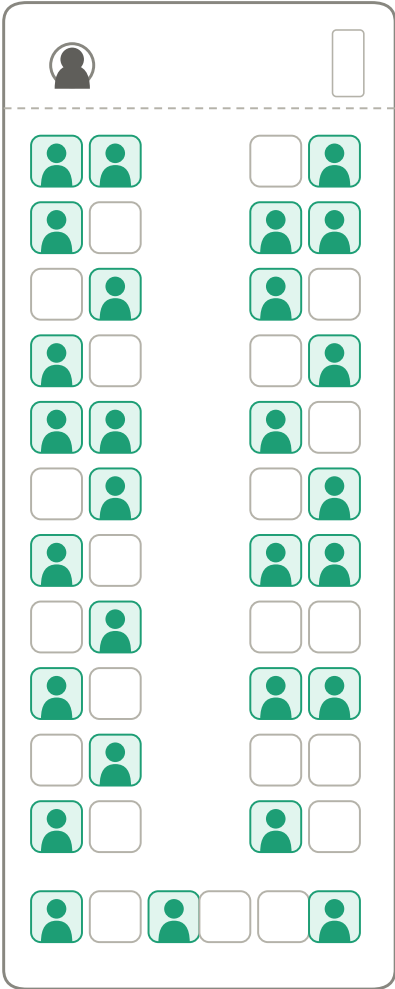
MARTA Rail Station

Utilization Pre and Post RtR

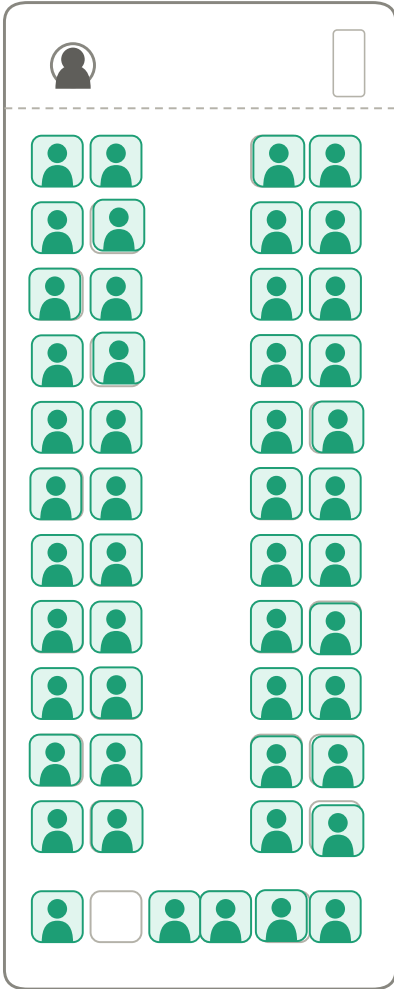
Systemwide Average
Pre-RtR 25%



Systemwide Average
Post-RtR 49%



I-85 North's Route 430, 3:00PM
Average Utilization 98%



Xpress Performance Year in Review

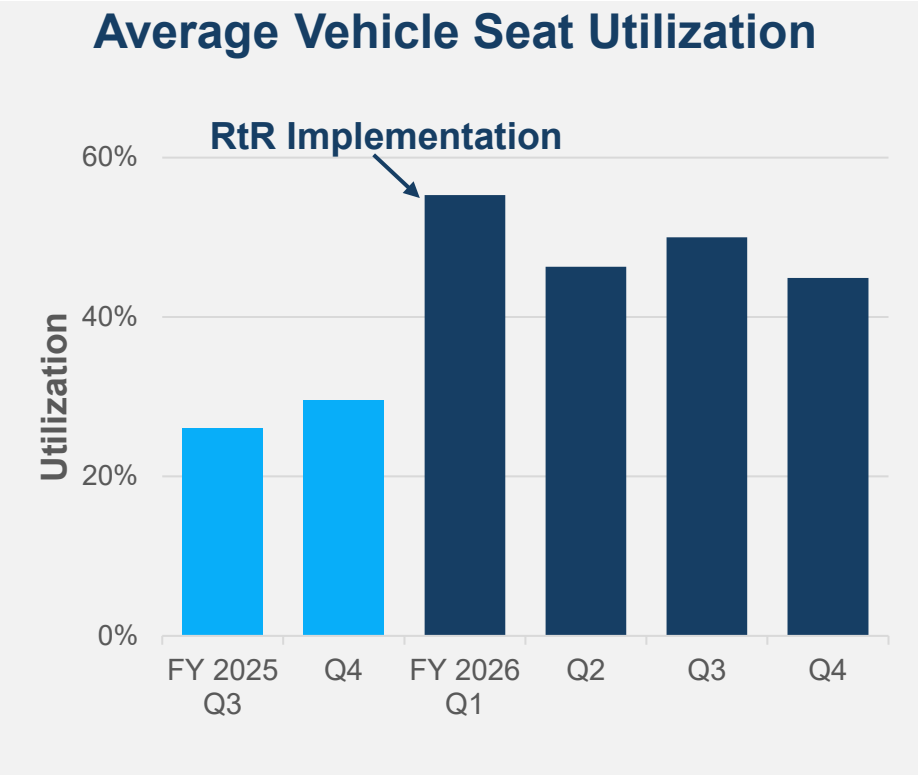
(FY 2026)

**3,000**

Average
Daily
Boardings

**49%**

Vehicle
Utilization



✓ Xpress outperforms historical nationwide average on utilization

	2019	2024	FY 2026
Industry Average	28%	21%	*
Xpress Service	39%	19%	49%

**2025 (FY 2026) Federal Transit Administration data not available.*

Xpress Customer Survey (Fall 2025)

- Routine survey regularly conducted every 1-3 years
- First customer survey conducted since RtR implementation

Objectives



Satisfaction & Benchmarking



Compliance & Planning



Amenity Demand



Operational Insights

Key Topics



Rider Profiles



Travel Behavior

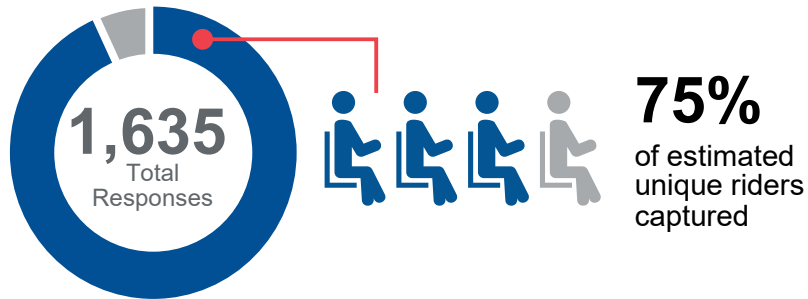


Service Satisfaction



Future Preferences

Survey Timeline and Response

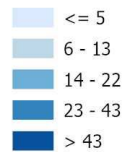


To achieve high participation, the survey was publicized through:

- **20** park & ride visits
- **1,700+** rider interactions
- Social Media, Email, Mobile App and Website, Flyers, A-Frame Displays

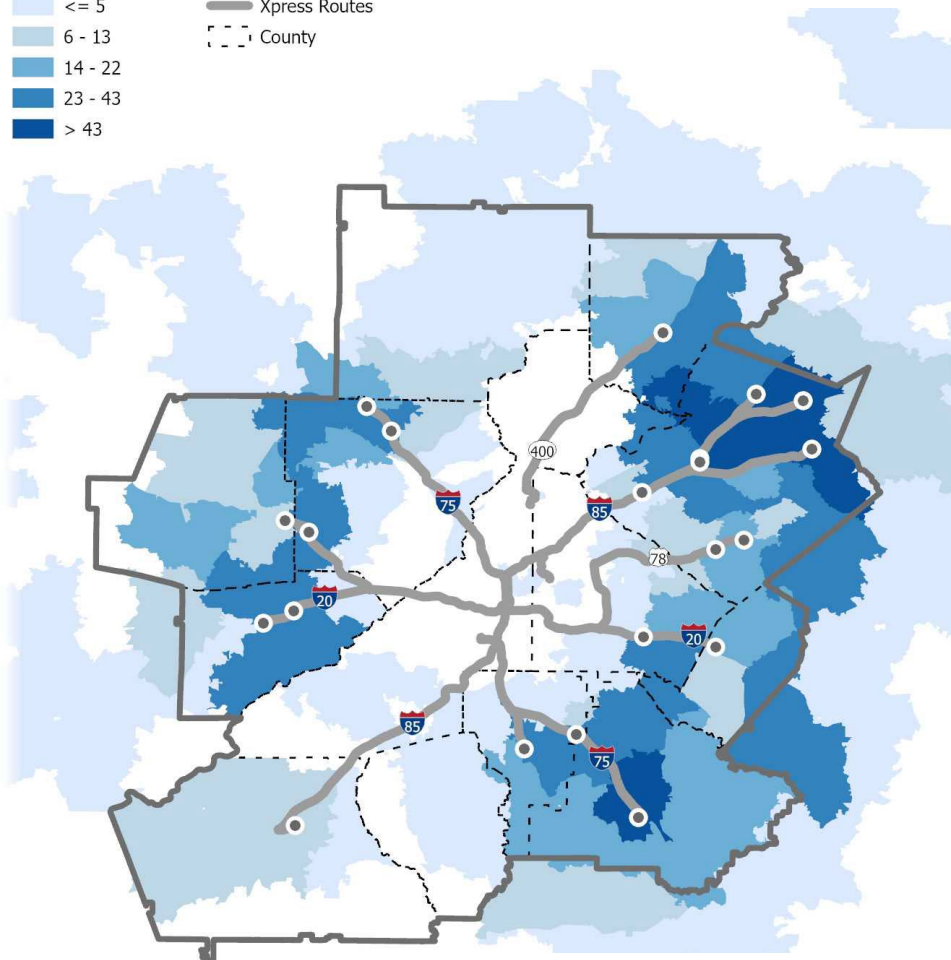
Travel Behaviors

Respondents per
Home ZIP Code



● Xpress Park-
and-Rides
— Xpress Routes
--- County

Home Zip Codes



87% of riders reside within the
Compliance Zone Counties

Top Reasons for Riding Xpress



Avoid traffic

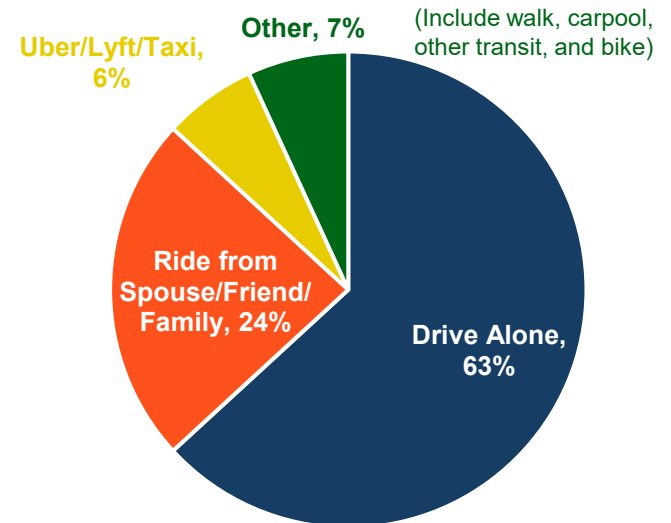


**Read/rest/work
during commute**



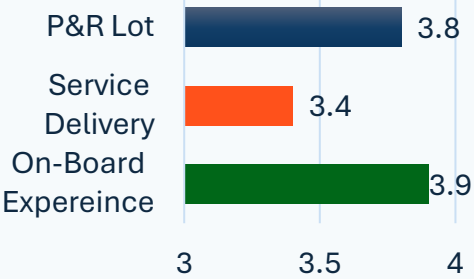
Save money

Systemwide Park & Ride Access

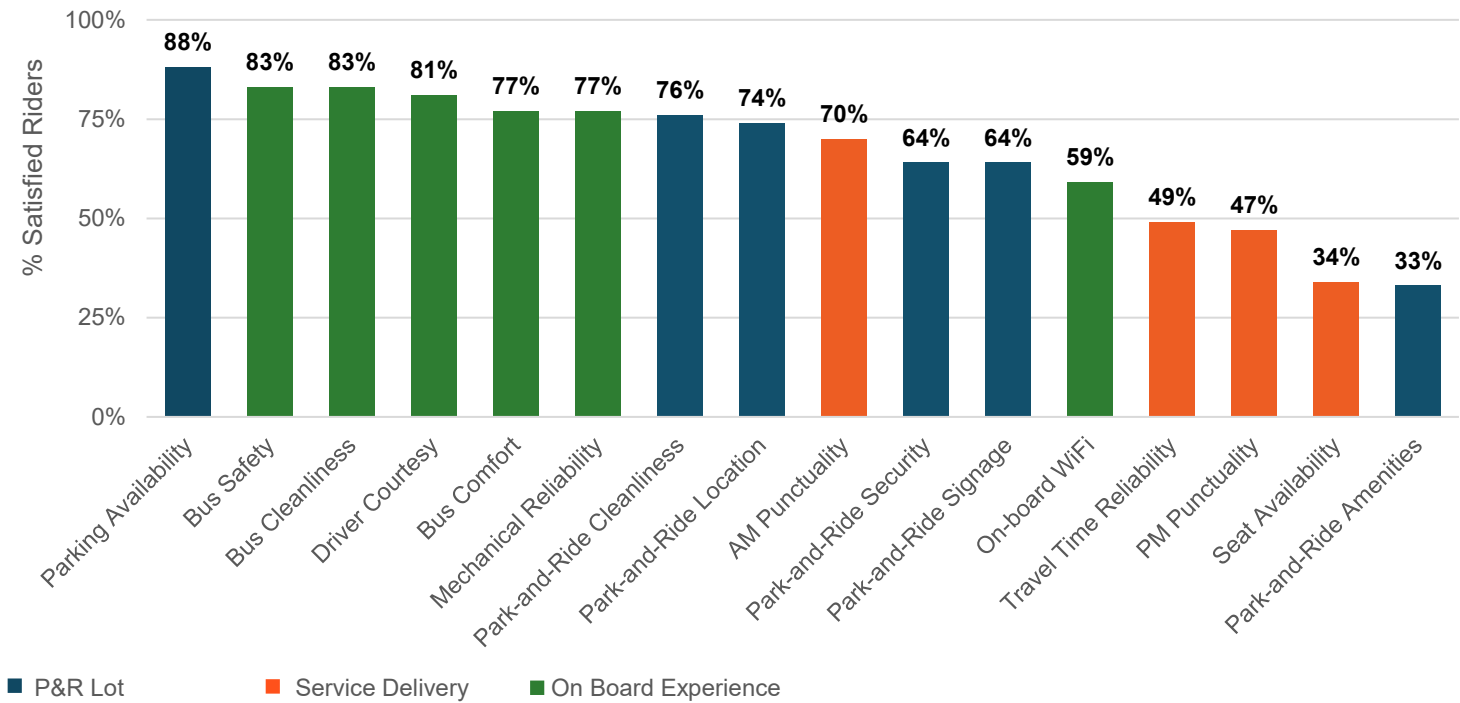


Service Satisfaction

Average Satisfaction Score by Category



Satisfied Riders by Experience Type

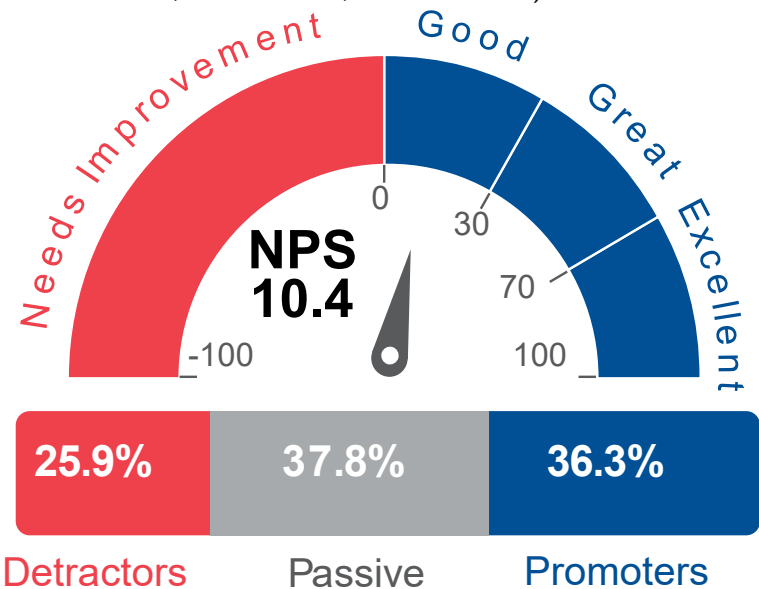


Service Satisfaction: Xpress Net Promoter Score

Based on the survey question “How likely are you to recommend Xpress to a friend or colleague?” (0-10 Scale)

Commonly used customer loyalty metric, calculated by subtracting % Detractors from % Promoters.

(Detractors: <7, Passive: 7-8, Promoters: >8)



“ Utilizing the Xpress bus service allows me to commute to and from work and arrive at my destination **stress-free and well-rested**, which provides me with more energy for work and when I return home. ”

Company	NPS
Delta	43
Uber	23
U.S. Company Average	10
Lyft	-52

Scores from Comparably.com

Xpress NPS in Summer 2024:
48.2

FY 2027 Xpress Outlook

- At the October 2026 GTEA Meeting, Board action will be requested on 2025's "preliminary" service supply levels
- Enables alignment of published schedules with current actual trip times (set clear expectations for customers travel time)
 - FTA requires board adoption of RtR+ service adjustments from 2025 to make them permanent
- Continued service monitoring and reporting
- Conduct 2026 Customer Survey to refresh customer experience data